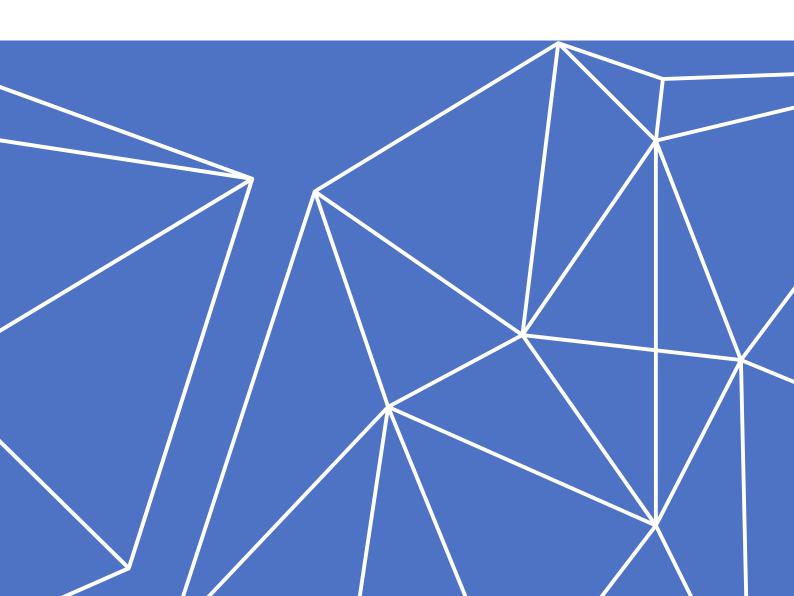


THE 2024

CMX Community Industry Trends Report





Executive Summary

Welcome to the 2024 CMX Community Industry Trends Report!

Since 2017, we've been conducting this research and diving deep into the world of community to see how it's changing and how businesses are building them. Our survey is open to anyone in the industry, from all corners of the globe. While we aim for a diverse sample, most of our respondents hail from the tech world. This year, we're thrilled to see more international voices joining in, though the majority are still based in the U.S.

It's been a tough year for our industry, and I'm sure many of you don't need a report to know that. In the past 12 months, 37% of respondents have experienced layoffs either personally or through a team member.

But I'll offer you a silver lining: Despite these challenges, most community professionals are feeling optimistic and satisfied, and plan to stick around in this field.

More good news: Community continues to be a business essential. Community pros are confident that their organizations will ramp up their investment in community over the next year.

For the first time, we asked about your thoughts on the future of Artificial Intelligence in our industry. The majority of our respondents are excited about Al's potential and believe it will have a positive impact. The future is bright, and I can't wait to see how community flourishes with Al's help.

We've also seen a surge in creative strategies and innovative approaches to building and maintaining communities. From virtual events to personalized member experiences, community managers are pulling out all the stops to keep their members engaged and connected.

A big thank you to everyone who took our survey this year. We hope you find this research valuable and actionable. Most importantly, we hope it helps you build more successful and meaningful communities for your members.

Beth McIntyre

Director of Community

Bevy/CMX

Key Takeaways



1

Community teams are small but scrappy.

16% report having no full-time team members dedicated to their community, the highest ever recorded. However, community teams are increasingly involved in activities like running chapter-based programs and designing community products and experiences.

3.5

2

Lack of budget is an increasing concern.

Investment in the community is decreasing and community professionals are increasingly frustrated with lack of budget. However, respondents continue to report that their community has a positive impact on the organization.



Layoffs are common, but community professionals plan to stay.

37% have been affected by layoffs, yet they are less concerned about job loss than last year. Only 11% want to switch fields.



Communities are having more success with consistently engaging members.

While engaging members is a common challenge, this is something that only 34% report (compared to 55% when we first asked this question in 2020).



Key Takeaways



Communities are hosting a mix of asynchronous and synchronous programming.

84% host asynchronous online forums, chat rooms and message boards and 70% host conferences and/or events. Of those who host events, 83% host virtual events and 60% host in-person events.



Community professionals are excited about AI and are actively using it.

73% of respondents are using AI for their community, most commonly to help them create content. The vast majority (93%) are excited to learn more about AI.



Communities continue to have a positive impact on the organization.

83% believe community is core to their company's mission and 79% report their community has had a positive impact on their organization's objectives over the past 12 months.





Community-led events are increasingly common.

47% of respondents report that at least some of their events are community-led, up from 39% last year.

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About this Report Methodology

The 2024 CMX Community Industry Trends Report shares findings from a survey of 560 community professionals who completed our online survey between April 25 and June 22, 2024.

To collect responses for this report, we used multiple avenues:

- Outreach from our partnered organizations (pg. 46)
- Outreach from partnered individuals in the industry (pg. 46)
- We shared the survey across the CMX community in our Facebook group, Slack, and email list.

74% of respondents said they work on community for an organization either full-time or as part of their job. 17% of respondents said they are community consultants/freelancers, which is up from 7% in 2023.

The vast majority (55%) of respondents said they work in the technology industry, while the professional services, finance, healthcare, media, consumer retail, education, gaming, nonprofit, and government industries made up 37% of responses. 8% selected "other."

While some of this year's questions were new, many were repeated from past surveys. Throughout the report, we've highlighted interesting changes in the value of community and changes in our industry over time.

For some questions, respondents had the opportunity to provide written answers. These responses were analyzed in relation to how long the respondents have been in the industry and their current role level or title, and have been shared where relevant.

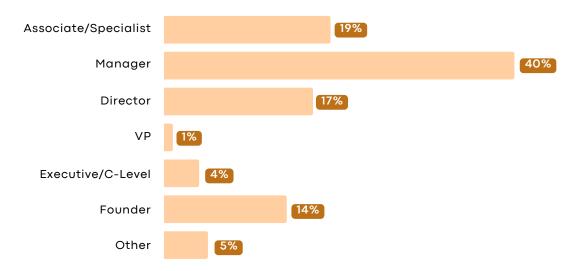


Respondent Snapshot

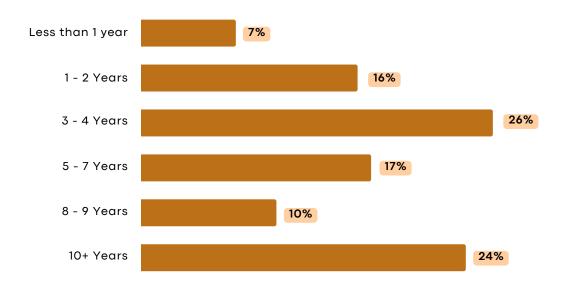
We asked a series of questions to better understand our pool of data and to segment responses throughout the report for more detailed insights.

Which option best describes your level?

Sample Size: 486

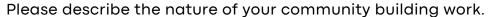


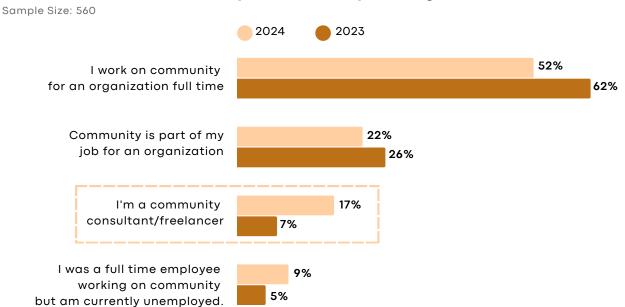
How many years of experience do you have as a community manager/professional?



Respondent Snapshot

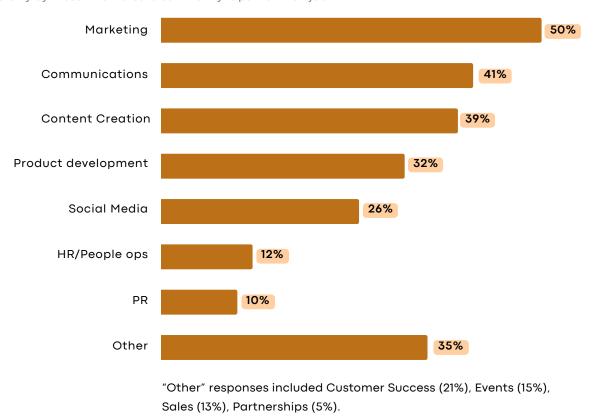
The makeup of respondents has shifted compared to last year, with more professionals working as in-house consultants, freelancers, or unemployed compared to full-time in-house community professionals. For those who shared that community is part of their job, we asked them to include what else they work on in addition to community.





What else do you work on in addition to community?

Answered only by those who indicate community is part of their job.



Demographics

While the majority of our respondents are from the United States, we saw a decrease since 2023 (down to 42% from 57% in 2023). We also received fewer responses from the UK (down to 6% from 9% in 2023), and an increase from India (up to 8% from 2% in 2023).

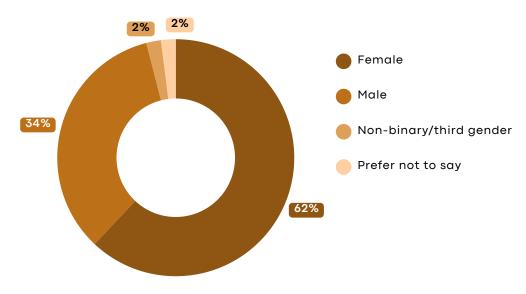
In which country do you currently reside?

Sample Size: 532



We also asked respondents to share their gender. Nearly two-thirds (62%) of the community professionals who responded to our survey are female.

How do you describe yourself?

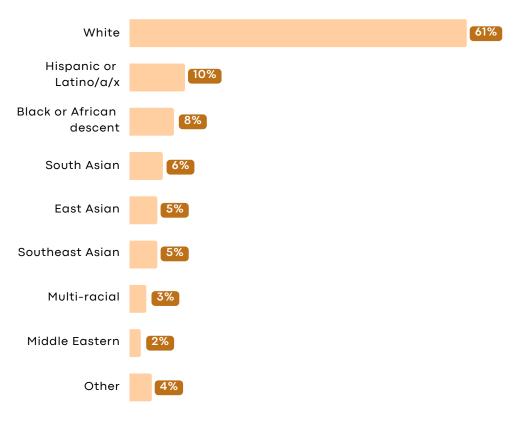


Demographics

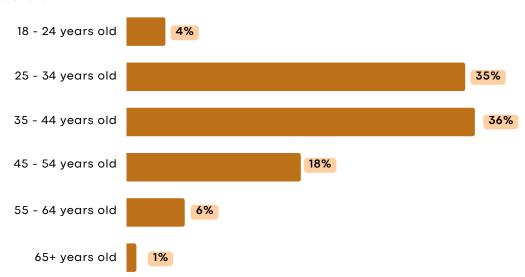
We asked respondents to share their racial or ethnic identity, and for the first time, we asked them to share their age. All demographic questions were optional.



Sample Size: 319



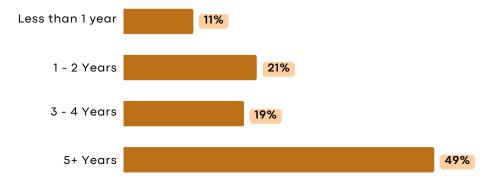
How old are you?



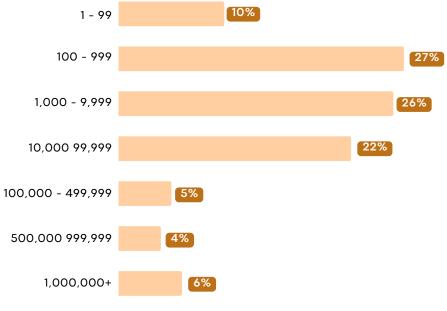
Company Breakdown

Each year, we ask specific questions about the organization and community size and tenure. The number of respondents reporting that their community has existed for 5+ years has increased from 25% in 2023 to 49% in 2024.

Approximately how long has your organization's community existed? Sample Size: 441



Approximately how many total members are in your community?* Sample Size: 457



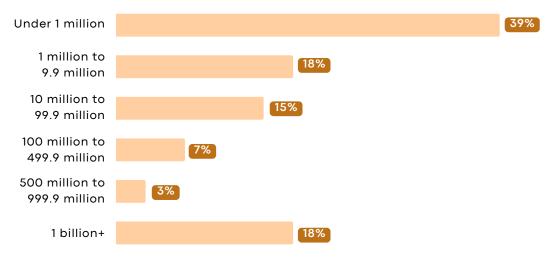
* We have cross tabulated this question with a question about moderators on page 17.

Company Breakdown

As we see each year, respondents come from a range of company sizes. This year we also see an increase in those who are a one-person business. This may be because there are more consultants in the mix.

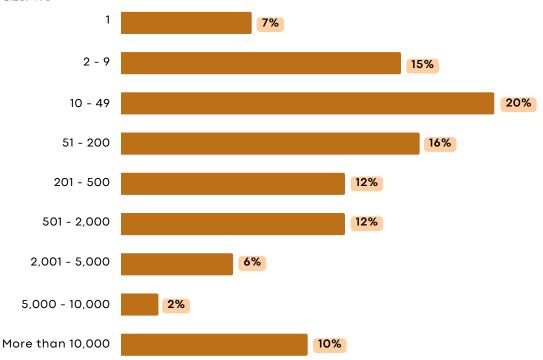
What is the estimated annual revenue for your company?

Sample Size: 496



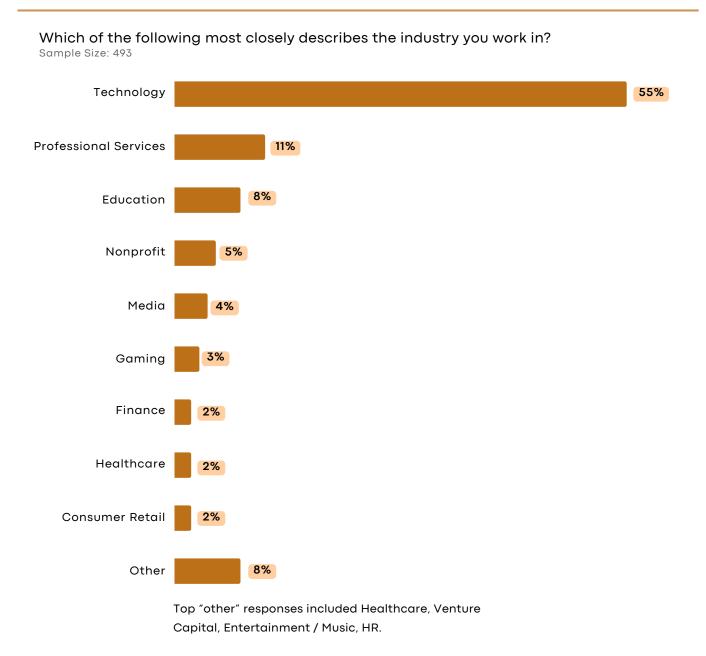
Approximately how many employees does your organization have worldwide?





Industry

An overwhelming majority of our respondents work in the technology industry.



Community Programs

Now that we have a better idea of who our respondents are, and the types of organizations they work for, we'll take a closer look at community programs. Communities offer a range of programming to support their members, and this section goes into more detail about how these programs are being organized.

What you'll find in this section:

Members

Who participates in communities

3.0

Asynchronous programming

- · What kind of events communities are running
- How community teams are managing their event programs
- The event platforms being used in our industry

Synchronous programming

- What kind of online programs communities are running
- How community teams are managing their online programs
- The platforms being used in our industry



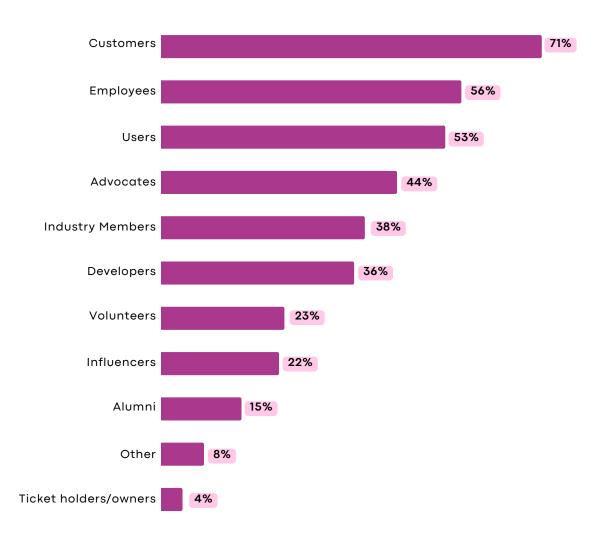
Community Programs

Members

Members are at the core of every community - regardless of the programs, the business objectives, or the metrics. We asked our respondents about who specifically makes up their community.

Who participates in your community?

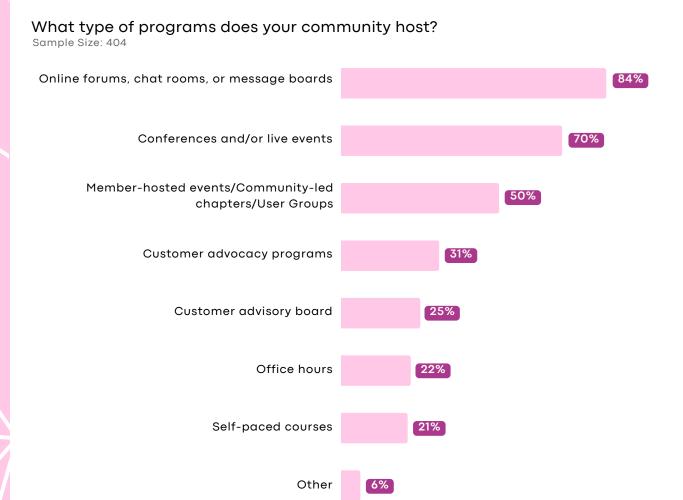
Sample Size: 348



We asked this question for the first time in 2021, and every year since then, Customers continue to be the number one participant in our respondents' communities.

Programming

We asked respondents to share information about the types of community programming they offer, who participates, and who is responsible for running these programs.



The types of community programming stayed fairly consistent from 2023 to 2024, with a slight uptick In Conferences and/or live events (from 65% In 2023 to 70% In 2024).

The Three Level
Framework



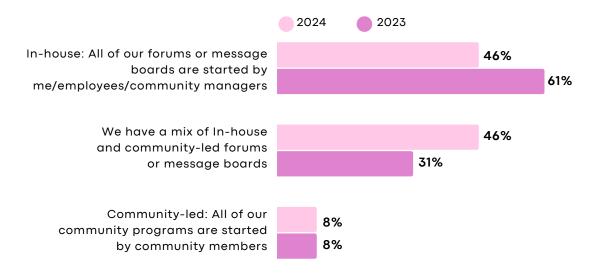
Check out CMX's

Three Level Framework to learn more about community programming and community strategy!

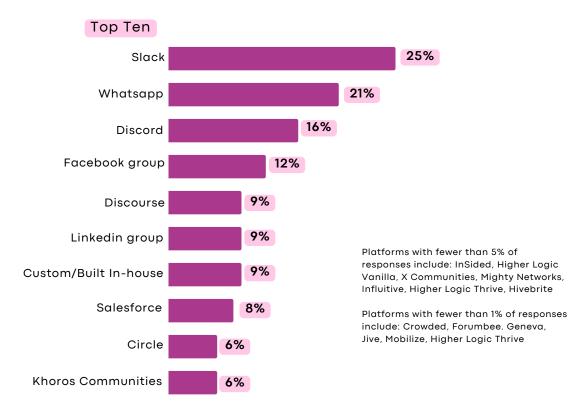
Asynchronous Programming

Of the 84% of respondents who host online forums, chat rooms, or message boards, we asked the following questions. Year over year, we can see that programs managed entirely by an in-house team is down, while a mix of in-house and community-led is up! More communities are passing the torch to their super members.

What best describes how you manage your online forums/message boards? Sample Size: 334



What platform(s) do you use to host your community forums/message boards?



Asynchronous Programming

We asked how many moderators these online forums and/or message boards have, and compared this with the number of total community members. We hope this will be helpful for those looking to maintain or launch moderator programming.

How many moderators do you have for your forums and/or message boards and approximately how many total members are in your community?*

Moderators Sample Size: 334 Community size Sample Size: 457

	Number of moderators				
Number of members		1 - 999	1,000 - 9,999	10,000-99,999	100,000+
	1	40%	34%	15%	9%
	2 - 4	50%	48%	51%	26%
	5 - 9	6%	13%	21%	28%
	10 - 24	4%	2%	10%	23%
	25 - 49	0%	1%	4%	14%



Looking to launch a moderator program for your community?

Learn how!

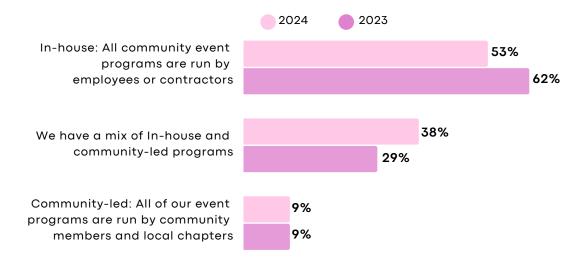


Synchronous Programming

Of the of respondents who host conferences and/or live events, and member-hosted events/ community-led chapters/ user groups, we asked more questions about these event programs.

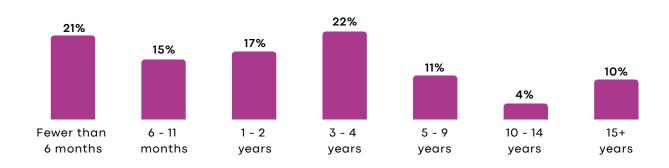
What best describes how you manage your events?

Sample Size: 225



Year over year, we see the same trend with event programming as we did with online forums and message boards. Event programs managed entirely by an in-house team is down, while a mix of in-house and community-led is up! And, of those who have community-led events, one third started them within the past year.

How long has your community had community-led chapters?

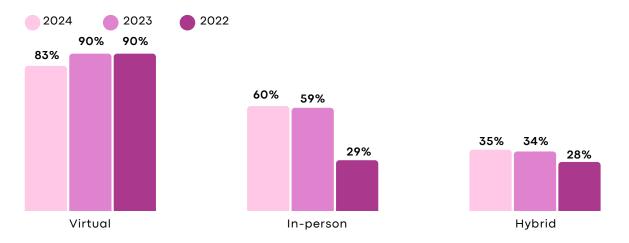


Synchronous Programming

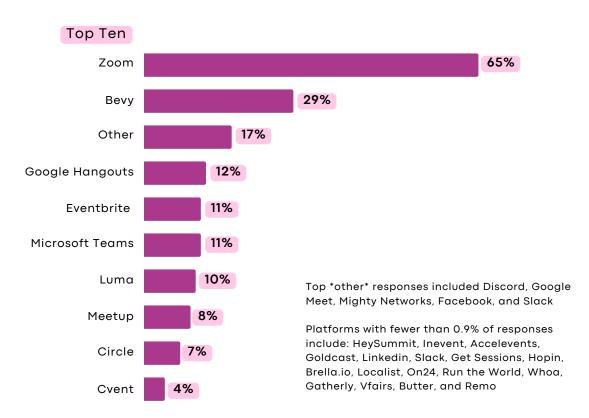
Year over year, we see an increase in communities hosting in-person events (from 29% in 2022 to 60% in 2024), and virtual events taking a small dip (from 90% in 2022 and 2023 to 83% in 2024).

What type of events did you host for your community in the past 12 months?

Sample Size: 275



What platform are you using to host community events?



Community Teams

This section dives into the specifics of how community teams are organized, and how popular community functions and tasks are spread across teams.

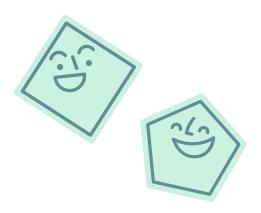
What you'll find in this section:

Team Organization

- · Which department community teams are part of
- Number of employees working on community
- · Community functions and team roles

Impact, Interest, and Investment

- · How organizations are feeling about community
- How community teams are impacting business objectives
- Respondents' sentiment around their organizations investment in community



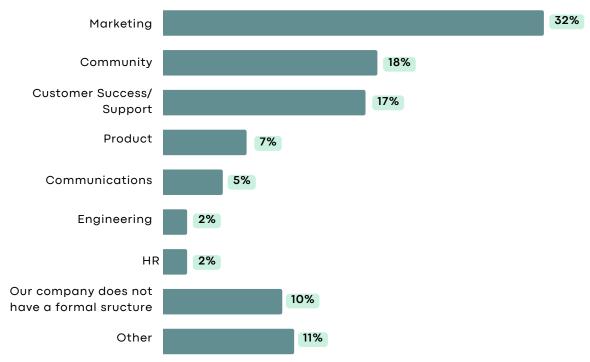
Community Teams

Team Organization

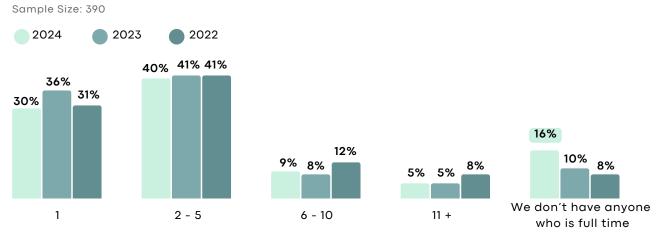
We asked a series of questions to better understand how community teams are being organized, and how they've been growing year over year.

What department is your community team part of?





Approximately how many employees work full time on your community team?



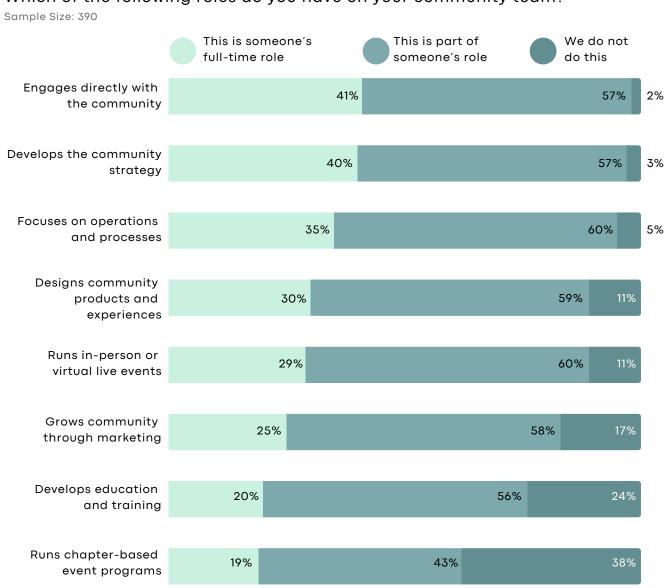
This year, 16% of respondents reported they don't have anyone who is full time on their community team, which is the highest it's ever been. This could be a sign that community teams are being stretched and not being prioritized.

Team Organization

While 18% of our respondents work in dedicated community departments, the majority are part of other departments, with marketing being the most common (32%). Regardless of their department, there's a difference in how community work is distributed among teams.

We asked respondents to indicate if each responsibility had a dedicated person, if it was part of someone's broader role, or if it wasn't a focus at all.

Which of the following roles do you have on your community team?



Team Organization

When comparing these community functions year over year, we gain insight into the diverse functions and responsibilities that contribute to the successful management and growth of community initiatives.

Engaging directly with the community continues to be the most popular function, with community strategy being a close second. The significant increase around focusing on operations and processes from 29% in the previous year underscores its importance in handling the complexities of community management and ensuring smooth operations.

Community Functions: Year-Over-year Comparison

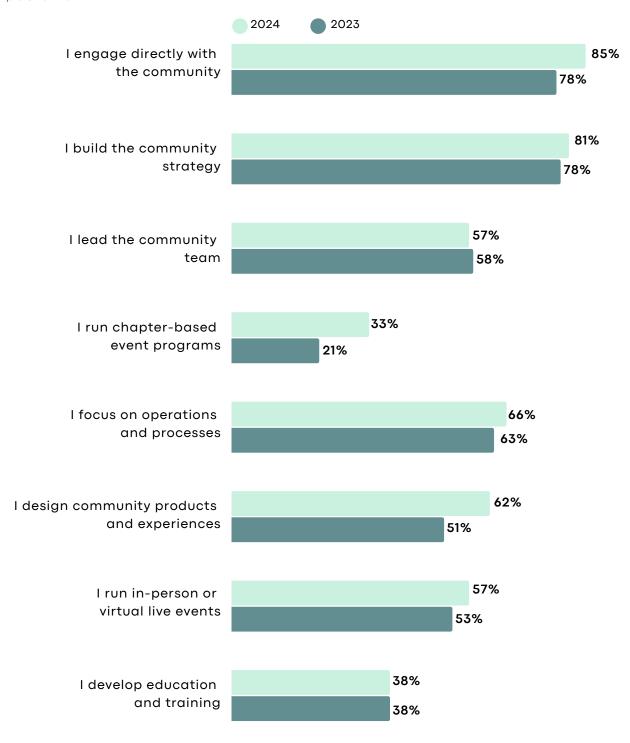
The percentage of those who answered "This is someone's full-time role" to the question "Which of the following roles do you have on your community team?"

	2024	2023	YoY change
Engages directly with the community	41%	38%	+8%
Develops the community strategy	40%	36%	+11%
Focuses on operations and processes	35%	29%	+21%
Designs community products and experiences	30%	24%	+25%
Runs in-person or virtual live events	29%	22%	+32%
Grows community through marketing	25%	20%	+25%
Develops education and training	20%	18%	+11%
Runs chapter-based event programs	19%	15%	+27%

Team Organization

We asked respondents what their individual role is within the community. It is interesting to note that almost all of the categories below have an increase, yet community teams are not getting bigger. This could be a sign that teams are doing more with the same or less.

What is your role with your community?

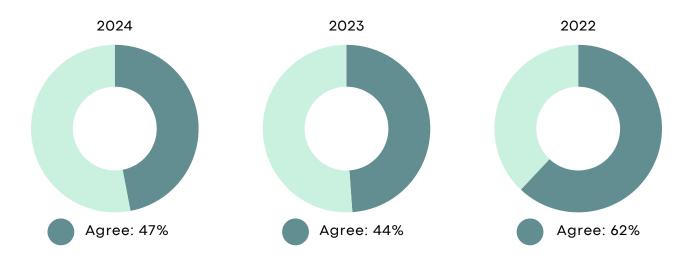


Impact, Interest, and Investment

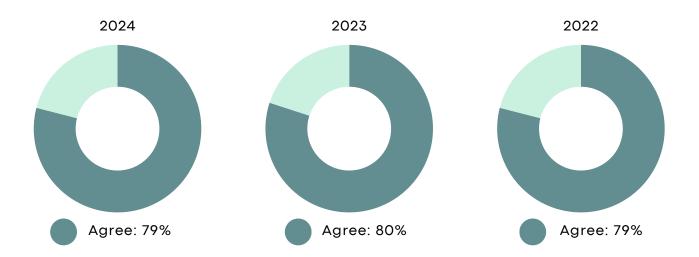
We asked respondents about the impact of their community on their organization. We can see that there is more optimism than last year but it hasn't rebounded to how respondents were feeling in 2022, even though community continues to have a positive impact.

"Our organization will be increasing our investment in community over the next year."

Sample Size: 352



"Community has had a positive impact on our organization's objectives over the past 12 months."

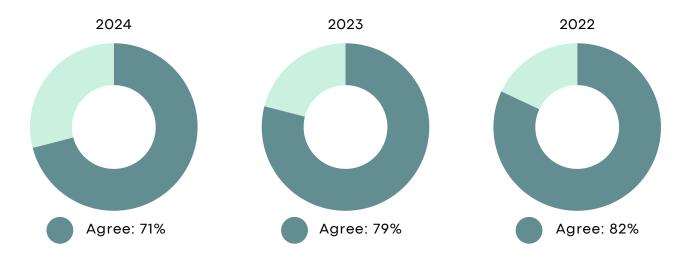


Impact, Interest, and Investment

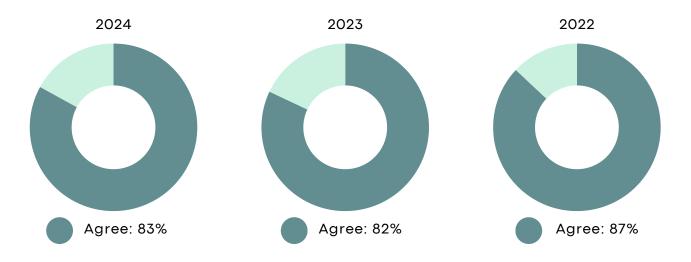
Interest in community from other departments is at its lowest point in the last three reports. We are curious to see if this is a blip or if it will be a trend. And even though interest is dipping, community continues to be core to the company's mission.

"I have seen increased interest in community from other departments in my organization in the last 12 months."

Sample Size: 350



"Community is critical to our company's mission."



The Business of Community

Generally speaking, building a brand community serves entities: Its members and the business or organization, and whatever you build need to provide for both. This next section measures how our respondents are measuring and impacting business goals

What you'll find in this section:

Top Business Objectives and Metrics

- The SPACES Model
- Popular metrics communities are using to track business objectives

Impacting Business Goals

 How communities are finding success In Impacting business goals

Quantifying Community Value

- How communities are quantifying community value
- How much business value communities are driving

Measuring Community health

 Popular metrics communities are using to measure their community's health



The Business of Community The SPACES Model

While every community serves a unique purpose, the business value communities typically provide can be grouped under a few key objectives.

At CMX, we use the SPACES model to categorize these objectives. This model Is based on the CMX team's work with hundreds of companies, as well as Insights from our community members.

We asked a series of questions to better understand how community teams are impacting their company's business goals, and which metrics they use to prove their value. Support and success for customers and users are the top objectives this year, followed closely by customer retention and acquisition.







Content creation
(e.g., members create content to help the community)

External engagement/retention (e.g., increase customer loyalty and rentention)

Success of customer/user success (e.g., customers provide eduction and teach each other how to best use the product

Top Business Objectives and Metrics

We asked a series of questions to better understand how community teams are impacting their company's business goals, and which metrics they use to prove their value. Support and success for customers and users are the top objectives this year.

Which is your top business objective for your community?

Sample Size: 352



Top Three Objectives: Year-Over-year Comparison

	2024	2023	2022
1	Support/Success (24% each)	Acquisition/Success (22% each)	Support/Success (24% each)
2	External Engagement (21%)	Support (21%)	Acquisition (19%)
3	Acquisition (20%)	External Engagement (20%)	External Engagement (18%)

Top Business Objectives and Metrics

So how do communities know if they are impacting their top objective? Below is a list of the most common metrics that are used to mapped to each objective.

Which metrics do you use to measure the business impact of your primary objective?

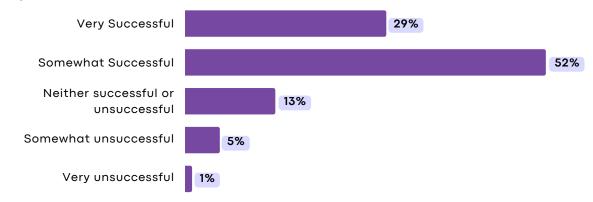
Objective	Top Metrics	
Customer/user support	Active users (41%) Case deflection (40%) Customer satisfaction (37%) Cost savings (32%)	
Product feedback	Product ideas (62%) Feature adoption (46%) New user/member signup (31%) Customer satisfaction (23%)	
Marketing/sales/user acquisition	New customers (47%) New prospects or leads (42%) Active users (36%) Revenue influenced by community efforts (36%) New user/member signup (35%)	
Content creation	New user-generated content (48%) Conversation engagement (44%) New user/member signup (41%) Net Promoter Score (33%)	
Customer retention	Customer retention (62%) Active users (45%) Customer satisfaction (38%) New user/member signup (35%) Net Promoter Score (35%)	
Customer/user success	Customer retention (41%) Active users (40%) Customer satisfaction (39%) Conversation engagement (39%) New user/member signup (36%)	

Impacting Business Goals

We're thrilled to see that 81% of our respondents claim they are somewhat or very successful at impacting their business goals. Though there are still 19% that don't see or are unable to prove their impact.

How successful do you consider your community to be at impacting business goals?





Those who reported they are very successful at impacting business goals are doing some notable things differently:

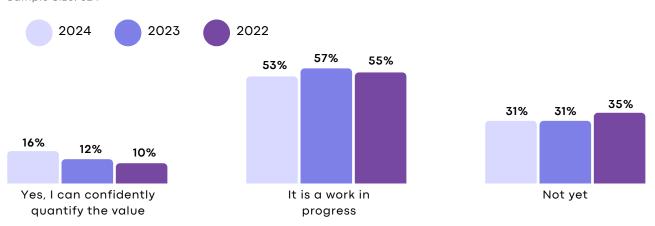
- Their community is tied to a greater purpose: These respondents were more likely to report that community is critical to their company's mission (pg. 25)
- They are staffing their teams: These respondents are more likely to have least two full time people working in community (pg. 20)
- They are relying on community members: These respondents reported more member and volunteer-led community programming (pg. 17 & 19)

Quantifying Community Value

More community professionals are feeling confident in their ability to quantify the business value of their community (yay!); however, the number of those unable to quantify it remains consistent.

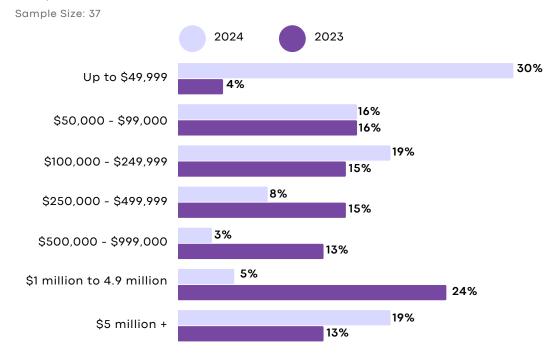
Are you able to financially quantify the business value of your community?

Sample Size: 324



The 16% of respondents who answered "Yes, I can confidently quantify the value" were then asked the following question.

How much business value has your community provided to the organization in the past 12 months?





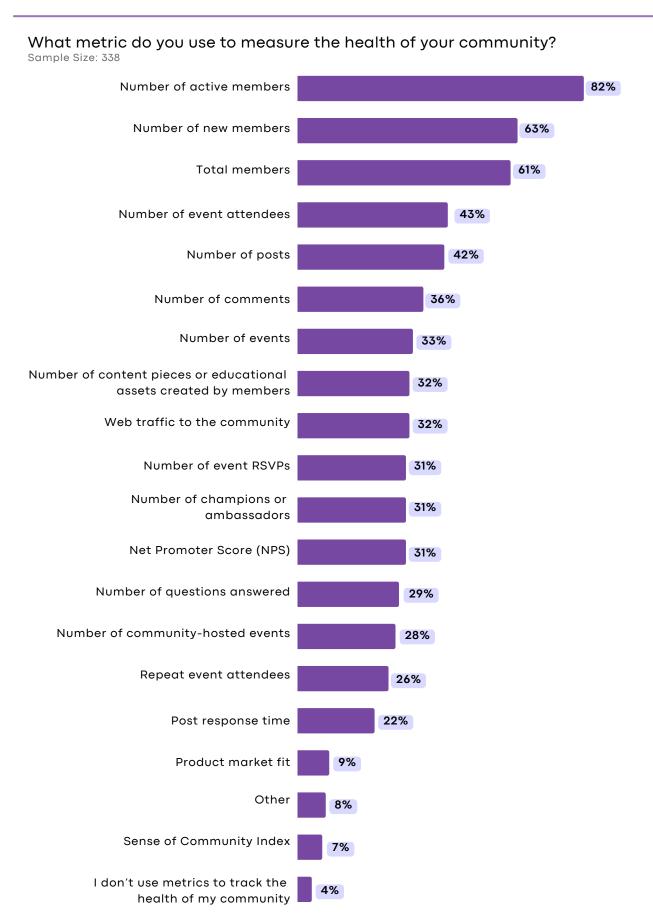
Get certified with CMX Academy and learn how to prove the business value of your community

The Community MBA



Measuring Community Health

We also asked respondents how they measure the health of their community. This is often a different set of metrics from how to quantify the business value of a community, although there is some overlap.



The Community Professional

We've seen who is working in community, the organizations that make up this industry, and how community teams are impacting business. Now, lets take a look at the state of the Community Professional's career.

What you'll find in this section:

Layoffs

- How/if our respondents were impacted by layoffs
- Concerns about future layoffs

Job Satisfaction

- Satisfaction with the current state of career
- How respondents are feeling about the future of their career In the industry

Frustrations and Challenges

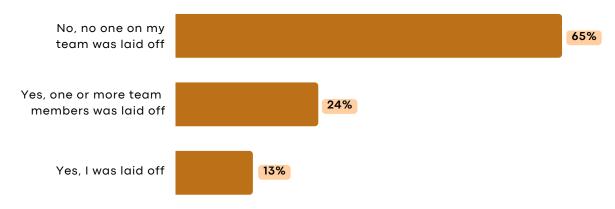
• Top community-related frustrations



The Community Professional Layoffs

This year, we asked a new question about community professionals who have been affected by layoffs. We found that 37% of respondents have been impacted by a layoff themselves and/or someone on their team.

Were you or your team affected by layoffs in the past 12 months? Sample Size: 473

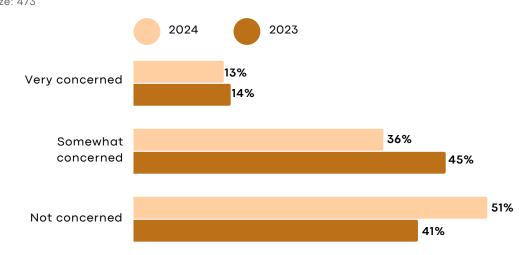


CMX offers CMX Academy scholarships to those in our industry who have been laid off.

Head to <u>cmxhub.com</u> to learn more,



How concerned are you about losing your job within the next year? Sample Size: 473



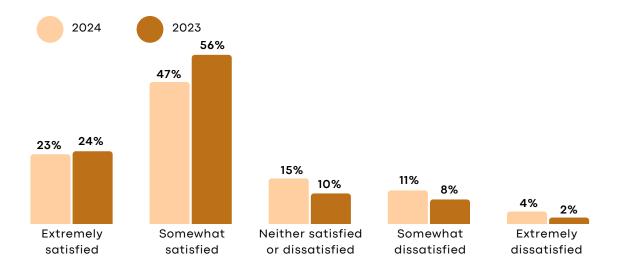
Even though layoffs are prevalent, people are less concerned about losing their job than they were last year.

Job Satisfaction

Overall, we saw decreasing levels of satisfaction with respondents' current state of career. We wonder: is there a correlation between job satisfaction and our other findings that teams are getting smaller but are doing more?

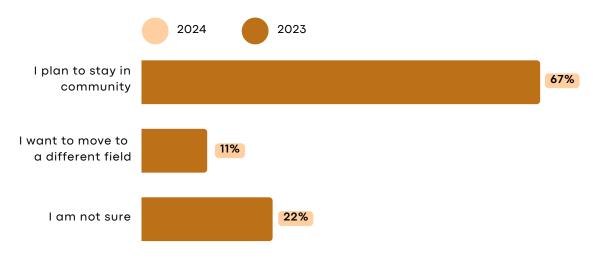
Overall, how satisfied are you with the current state of your career as a community professional?

Sample Size: 409



Do you think you will still be a community professional in the next 2 years or do you plan to move to a different field?

Sample Size: 477



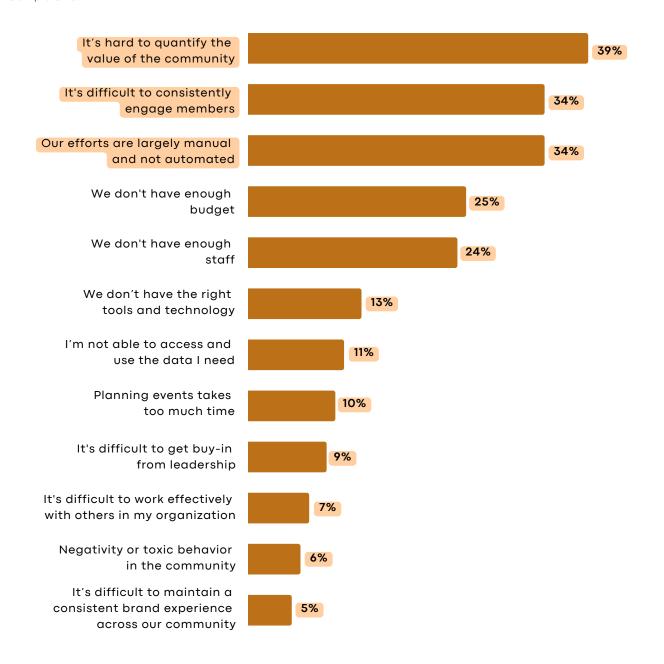
Despite a decrease in job satisfaction, the majority of respondents plan to stay in the Community industry. These numbers are the exact same as 2023.

Frustrations and Challenges

The top three frustrations have remained consistent in every report since 2020, with quantifying the value and consistently engaging members alternating for the top spot. Since 2023, we saw an increase in frustration around budget (from 15% in 2023 to 25% in 2024).

What are your top frustrations about managing your community and its activities? Select up to 3.

Sample Size: 477



A Note About Salary and Budget

While we collected salary information again this year, we have decided not to include the results in this report for the following reasons:

- Our respondents are spread around the world -- and salaries vary significantly based on location. In the past we reported data from the US only to adjust for this, but this year only 42% of our respondents are based in the US.
- The industry someone works in also plays a huge role in salary -- and the majority of our respondents work in tech where salaries are typically higher. We don't want the data set to be skewed.
- Each respondent comes from a different background and has different tenure in the industry. Individuals are paid differently based on how long they've been in the industry, as well as their education and experience.
- Even titles within a company can be somewhat arbitrary. For example, the title "Director" can mean different things at different companies, and the responsibilities and level of ownership for this role at one company might be entirely different at another.

Because of these reasons, we don't think the salary data is representative of the industry. CMX will consider launching a standalone salary report with survey questions better suited to gathering this specific data. For questions, concerns, and feedback, email the CMX team at info@cmxhub.com!

We will also consider adding questions to future iterations of this report specifically pertaining to budget, in order to track increases and decreases in the community team's budget, as well as to gain an understanding of how that budget is being allocated.



Subscribe to the CMX Weekly to learn about future surveys and research reports!



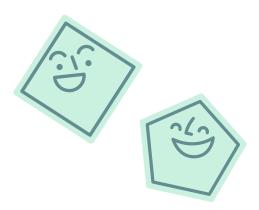
The Future of Technology

This year was the first time we asked a series of questions to gauge community professionals' sentiments around Artificial Intelligence (AI) and how they feel it will impact their work.

What you'll find in this section:

Artifical Intelligence

- · How community professionals are using Al
- Why some community professionals are not using Al
- Sentiments around AI In the community industry
- Write-in answers about the future of Al and the community industry



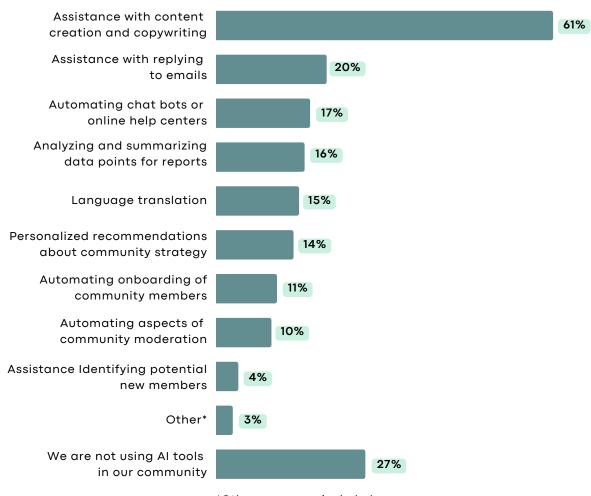
The Future of Technology

Artificial Intelligence

The majority of respondents (73%) are using AI tools in their community work. We asked specifically how community professionals are using AI in their work.

How are you using AI tools to support your community?

Sample Size: 352



*Other responses included:

- · Event and meeting transcription
- · "Tools are being built and rolled out soon"
- · "Summarizing chat highlights for member weekly digest"

73%

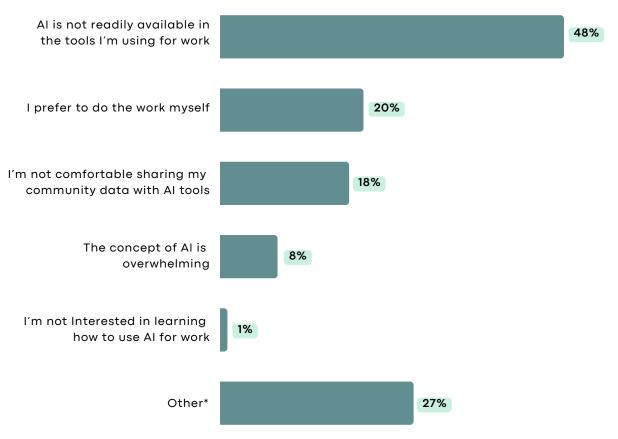
of Community Professionals are using AI tools in their community

Artificial Intelligence

We asked those who aren't using AI in their work to share why not.

Why aren't you using AI tools in your work as a community professional?

Sample Size: 90



Within the "other" responses, we found many answers that used the same wording and were able to confidently group these answers together and separate this out further. Of the "other" responses:

- 33% of respondents shared that using AI is not allowed by company policy or hasn't been approved by leadership.
- 24% shared that they are unequivocally against AI and they will not use it.
- 18% shared that they are actively researching AI tools and how AI can benefit them.

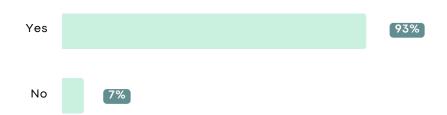


Artificial Intelligence

It's clear that the majority of our respondents are interested to utilize and excited to learn more about using Al In their work, and they are excited to see the Impact Al will have on our industry.

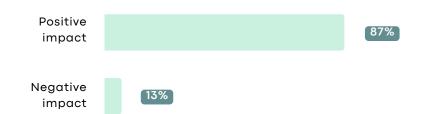
Are you excited to learn more about how AI will impact your work as a community professional?

Sample Size: 90



Do you think AI is more likely to have a positive or a negative impact on the community industry within the next 3 years?

Sample Size: 284







Want to connect with other community professionals?

Join the CMX
Community



Artificial Intelligence

Why do you think AI will have a **positive** impact on community?

"Community by default is about people. You will always need people to have a community. All is here to support our efforts and perhaps make things run more efficiently. So I don't see any negatives here"

- Community Manager, in the industry for 8-9 years

"Al is powerful technology to leverage community operations. It can't replace the human touch process such as community engagement, but it can replace repetitive tasks especially in community operations."

- Community Executive/C-Level, in the industry for 3-4 years



Why do you think AI will have a **negative** impact on community?

"Al was created by humans and therefore will have implicit bias. Al is also not at a place where it is foolproof, so much of the time a human has to supervise/monitor/edit the Al behaviors after all is said and done, sometimes creating more work than if a human were to spearhead the entire task in the first place."

- Community Associate/Specialist, in the industry for 10+ years



"Because management will always see it as a way to cut cost and staff."

- Community Manager, in the industry for 5-7 years



"Al doesn't address the data accuracy and privacy issues. It eliminates some of the manual work way too quickly and organizations don't have a plan to address it."

- Community Manager, in the industry for 8-9 years

What Comes Next?

Support from CMX

Our mission at CMX is to advance the community industry and help professional community builders thrive. We do that through free online community spaces, training courses and certifications, virtual and in-person events, a job board, and lots of content like this report!

If you're building community or curious about building community, we're here for you! All are welcome at CMX. We wouldn't exist without our incredible members.



Get Certified with CMX Academy



Join the CMX
Community







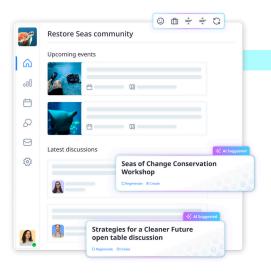
Attend an upcoming CMX Event

What Comes Next?

Explore Bevy's Community Tools & Events

At Bevy, we believe in the transformative power of community to foster authentic and meaningful connections worldwide.

Our unified community platform leverages AI and advanced analytics to engage members through events, discussions, emails, and more. Schedule a demo with a Bevy team member to learn how to streamline community management, reduce tool redundancy, and save time with event creation, discussion management and advanced analytics.

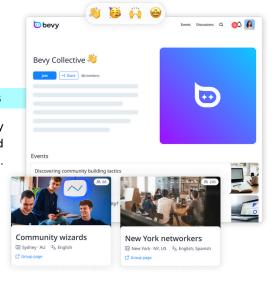


Al Copilot for Community Management

Bevy is more than just a community tool—it's your Al-enabled partner for building a vibrant, engaged community. Whether you're planning an event, sparking discussions, or hosting a webinar, our platform's Al capabilities are designed to simplify your workflow and enhance your engagement.

Community Members and Groups

One platform for all your community members and groups to meet and connect.





Discussions

Keep the conversation going 24/7 with group, event, and community-wide discussions.

Threaded conversations, tagging, and Al content summaries help members engage easily.

Bevy Virtual Conference





CMX Global and CMX Summit are hosted on Bevy Virtual Conference! Host your own virtual conference with an event page, multiple ticket types, multiple tracks, virtual lobby, networking tables, exhibit booths and more.

Attend Our Upcoming Bevy and CMX Events









Schedule a Demo

Acknowledgements

Thank you to all of the community professionals and members of the CMX Community for participating in this year's survey and sharing your experiences. Our community members are the heart of this research, and we are grateful for the time you made to participate.

Thank you to Michele Linn at Mantis Research without whom both the survey and this report would not have been possible.

Special thanks to the following people for testing the survey and sharing their feedback:

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Thank you to our sponsors for helping make this survey possible!











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Thank you to our partners and community members for helping distribute this survey!

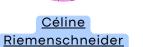












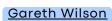






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